

**MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST DECEMBER, 2020**

**MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG**

**Financial Statements  
For the Year Ended 31st December, 2020**

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**MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG**

**Financial Statements  
For the Year Ended 31st December, 2020**

**Directors & Other Information**

<b>Directors</b>	Mr. Eoin Tobin (Chairman) Dr. John Cahill Ms. Yvonne Barry Sr. Coirle McCarthy Mr. Will Roche Mr. Michael O'Brien Mr. Brian Dunphy Dr. Chris Luke
<b>Secretary</b>	L&P Trustee Services Ltd.
<b>Chief Executive</b>	Paschal McCarthy (Appointed April 2021) Mícheál Sheridan (Resigned December 2020)
<b>Registered Office</b>	4 Washington Street West, Cork.
<b>Auditors &amp; Accountants</b>	MacSweeney & Co., Accountants & Statutory Audit Firm, Bridge House, Skehard Road, Cork.
<b>Bankers</b>	AIB Bank, 33 North Main Street, Cork.  Bank of Ireland, 32 South Mall, Cork.  Ulster Bank, 17 Winthrop Street, Cork.  KBC Bank Ireland, 4 Lapp's Quay, Cork.
<b>Solicitors</b>	BDM Boylan Solicitors, Clarks Bridge House, Hanover Street, Cork.
<b>Charities Regulator No.</b>	20065225
<b>Revenue Commissioners Charity No.</b>	CHY17500
<b>Company No.</b>	435503

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Directors' Report on the Financial Statements For the Year Ended 31st December, 2020

The Directors have the pleasure of submitting their report together with the financial statements for the year ended 31st December, 2020.

#### 1. STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Legal Status

Mercy University Hospital Foundation CLG (the "Foundation") was incorporated on 27th February 2007. It is a Company limited by guarantee and does not have a share capital. The Foundation is governed by its Constitution which sets out the objects and powers of the Foundation and is managed by a Board of Directors. The objects of the Foundation are charitable in nature and it has established charitable status under the Charities Register (Registered Charity No: 20065225).

##### Organisation

The Chief Executive Officer of the Foundation reports to the Board of Directors and is employed to manage the Foundation's affairs. The CEO is responsible for ensuring that the charity meets its long and short term aims and that the day to day operations run smoothly. The Foundation employs an additional eight staff, with a mix of full and part time staff and funds one researcher capturing data relating to the incidence of Gastro-Intestinal cancers at Mercy University Hospital.

The Board of Directors met six times during the year. The Directors make all policy decisions including allocation of funds. There are four sub-committees of the Board: Nominations Committee, Finance Risk and Audit Committee, Governance Committee and the Project Funding Appraisal Committee.

There is clear division of responsibility at the Foundation with the Board retaining control over major decisions. The Board of Directors retain overall responsibility for the strategic direction of the Foundation in close liaison with the Chief Executive Officer. The Chief Executive Officer is not a member of the Board.

The Foundation has a Governance Committee and a Nominations Committee in place with defined terms of reference, which detail the procedures involved in the recruitment, nomination and appointment process of new Directors to the Foundation. The succession planning process ensures that there is an appropriate balance of skills, experience, independence and knowledge in place to enable the Directors to discharge their respective duties and responsibilities effectively and to oversee the work of the Charity in line with the Charity's strategy.

Directors are appointed according to the provisions as set out in the Constitution. The term of office of each Director is for a period of three years and a Director may not be reappointed for more than three successive terms.

On appointment, new Directors receive an Induction pack which introduces the Directors to the work of the Charity and to help familiarise them with Board processes and defines the core roles and responsibilities of the Board and Board Directors. Charity trustee training is provided on an annual basis to new Directors as part of their induction process and provides Directors with an understanding and working knowledge of the essential elements of good governance and adherence to the relevant legal and regulatory compliance. Charity trustee training is also provided to existing Directors as part of their ongoing training.

The Foundation's directors do not receive remuneration for their services. There were no transactions with Directors during the year.

The pay of the senior staff of the Foundation is reviewed annually, based on set five year salary scales, and an annual review of performance against key objectives is carried out to ensure the Foundation is delivering its mission in line with its values and achieving its agreed income forecasts and operating expenditure budgets. Given the nature of the charity, the directors benchmark salaries against the pay levels in other similar charities.

The Foundation engaged the following external advisors during the year:-

<i>Type</i>	<i>Name</i>	<i>Address</i>
Bankers	AIB Bank	33 North Main Street, Cork
	Bank of Ireland	32 South Mall, Cork
	Ulster Bank	17 Winthrop Street, Cork
	KBC Bank Ireland	4 Lapp's Quay, Cork
Solicitors	BDM Boylan Solicitors	Clarkes Bridge House, Hanover Street, Cork
Auditors	MacSweeney & Co.	Bridge House, Skehard Road, Cork

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Directors' Report on the Financial Statements For the year ended 31st December 2020 (continued)

#### Risk Management

A "Risk Heat Map" highlighting the current risks to the Foundation, based on impact and likelihood assessments, was developed by the Governance Committee in consultation with the CEO. It focuses on such areas as Financial, Reputational and Operational risks and is monitored regularly and updated when necessary and where appropriate, procedures or systems are established to mitigate any risks the Foundation has identified.

#### Taxation Status

The Foundation has been granted charitable status under Sections 207 and 208 of the Taxes Consolidation Act 1997 (CHY Number 17500) and is exempt from Corporation Tax, Income Tax and Capital Gains Tax. It is an "Eligible Charity" for the Charitable Donations Scheme under Section 848A of the Taxes Consolidation Act 1997.

## 2. PRINCIPAL OBJECTIVES AND ACTIVITIES

The Foundation exists for the purpose of *'promoting and supporting, by the provision of facilities, equipment, personnel and otherwise, the general improvement of the treatment, care and welfare of patients at the Mercy University Hospital and to undertake new fundraising initiatives for the Hospital and to coordinate all fundraising activities being carried out for and on behalf of the Hospital. The Foundation is charged with administering all funds raised or donated in the name of the Hospital'*.

**The Foundation's Purpose:** Helping Mercy University Hospital Deliver Exceptional Patient Care

#### The Foundation's Guiding Principles:

- **Kindness** - When we act with Kindness, we display gentleness, caring and helpfulness. We act with compassion and show appreciation towards others and ourselves.
- **Integrity** - We demonstrate Integrity by taking an ethical approach to our work and relationships. We act responsibly with confidential information. We are honest and trustworthy, and take action when we believe others, or the organisation itself, are acting improperly.
- **Working Together** - When we are Working Together, we build supportive relationships with others, based upon mutual respect and fairness. We are willing to challenge others and to accept challenge. We listen to each other, acknowledge other people's ways of working, and come together to achieve shared goals.
- **Optimism** - We act with Optimism when we can look at life in a positive fashion and keep things in perspective. We are continuously open to new learning and solutions, even in the face of setbacks and
- **Open-Mindedness** - When we are Open-Minded, we are receptive to new ideas and responsive to change. We embrace cultural diversity and are willing to consider alternative viewpoints.

The Foundation is responsible for ensuring that funds raised for MUH are managed efficiently and allocated in a transparent manner in line with a donor's wishes, the Foundation's Code of Ethics and the Foundation's Donor Bill of Rights.

The Foundation is also one of the Registered Charities that has the Charities Institute of Ireland *'Triple Lock'* standard in place. It has signed up to 'The Statement of Guiding Principles for Fundraising', 'The Code of Governance for Community and Voluntary Organisations' and is reporting financial activities using Charities SORP (FRS 102). The Foundation welcomes the Charities Regulatory Authority's new Governance Code and has taken steps to ensure that it would be in a position to comply with the new Code as required by the Charities Regulator.

The Foundation engages with people who wish to support MUH, ensuring that their donations truly make a difference to the lives of the circa 120,000 patients of all ages that attend MUH every year.

#### The Foundation's Strategic Objectives and Achievements:

In the longer term, our healthcare world is changing dramatically, highlighted by the COVID-19 pandemic and its impact on the health and wellbeing of our general population and our healthcare workers. We are becoming more proactive about identifying ways to contribute to the health and well-being of those who live in the community served by MUH. We are also conscious of the role that the Foundation can play in the future by supporting MUH as it develops and grows to meet the needs of our community.

#### In order to achieve the Foundation's purpose, we continue to focus on its two key strategic objectives:

- 1) Building a sustainable financial base and
- 2) Maintaining Stewardship over use of Foundation Funds

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Directors' Report on the Financial Statements For the year ended 31st December 2020 (continued)

#### The Foundation will achieve these objectives through:

- Meeting the needs of our beneficiaries and donors;
- Implementing and monitoring our internal processes including operations and risk management and having robust Governance processes in place;
- Supporting innovation in treatment and care;
- Exploring opportunities to build new networks of support and the role that Gratitude can play in building donors that are connected to our cause;
- Building strong collaborative relationships with key internal and external stakeholders;
- Investment in learning and growth so that our people can be equipped with the right skills and knowledge to exceed in their roles; and
- Developing and maintaining a high-performance environment underpinned by our guiding principles of kindness, integrity, working together, optimism and open-mindedness

#### Social Investment and Human Resources

The Foundation's 'People Strategy' is divided into five high-level people themes, which represent the key management priorities for our Strategy:

1. Attract, reward and retain the best talent;
2. Promote, champion and support transformational leadership and management;
3. Develop our people to become stronger professionals through opportunities for individual growth;
4. Achieve impact and success by ensuring that our people are motivated, challenged and supported in their work so that they like what they do, and are proud of where they do it; and
5. Foster a culture of inclusivity, good health and wellbeing underpinned by our Guiding Principles.

We acknowledge with appreciation the commitment and dedication of our staff and volunteers. The Foundation's staff members receive a salary that fairly reflects their value to the organisation. In order to achieve our vision and mission and meet the ever-increasing demands for funding, we need to recruit and retain high calibre staff at the market rate. We are committed to the continued professional development of our staff and we allocate resources annually towards a training and development programme for our staff as part of our Strategic Plan.

During 2019, the Foundation's Senior Leadership Team in co-operation with our Board carried out a review of our Performance Development and Performance Reward processes and streamlined those so that we could:-

- Measure each individual's performance against agreed objectives and behaviours in line with 'Our Ways';
- Assess the development needs of each individual; and
- Gain a deeper understanding of the career aspirations of each individual staff member.

These processes were successfully implemented in 2020.

#### Financial Activities for the Year

The results for the year ended 31st December 2020 are set out on pages 10 to 11.

The total incoming resources reported for the year ended 31st December 2020 are €3,093,034 compared with €2,315,126 in the previous period. This represents an increase in total incoming resources year on year of €777,908 or 34%.

In the year ended 31st December 2020, we allocated €1,428,087 towards Charitable Activities compared with €890,495 in the previous period, an increase of 60% and we held €3,135,268 in Restricted Funds compared to €2,621,749 at 31st December 2019. Management and Administration Costs reduced by 14%.

The Foundation's Restricted Funds are funds which are earmarked for ongoing projects in MUH including projects like the planned Cancer CARE Centre, the Colorectal Research Programme, the ongoing cost of the POONS project as well as funds that the Foundation holds on behalf of wards and departments for future needs.

#### Achievements and performance

Due to the public's generosity, supported by corporate and individual donations, in response to our COVID-19 appeal (along with our usual fundraising income streams), 2020 income totalled €3,093,034 up from €2,325,126 in 2019. This reflected significant added contributions from Corporate Sector and from individual major donors in response to the crisis. Funds raised were used to help Mercy University Hospital staff, operating in exceptional circumstances, to fight the pandemic through supplying them with additional equipment to support our patients.

Our costs to raise funds decreased to €549,625 in 2020 compared to €690,455 in 2019; this reduction was due to the cancellation of several fundraising activities resulting from COVID-19 restrictions.

Our fundraising salaries and administration salaries remained on par with the previous period during 2020.

**Directors' Report on the Financial Statements  
For the year ended 31st December 2020 (continued)**

**3. FUTURE PLANS IN THE BUSINESS**

In 2019, MUH contracted the services of a Clinical Psychologist to work at MUH providing a psycho-oncology service to cancer patients. The Foundation is providing 100% of the funds required for this service. In 2021, the project is expected to cost €100,000. This service offers social and emotional supports to cancer patients of all ages. It will work in partnership with the surgical and medical teams to ensure all MUH cancer patients needing support can access it.

In 2021, the Foundation hopes to receive planning permission to develop our proposed Cancer CARE Centre at 9 Dyke Parade, Cork. Fundraising to complete the building works and to cover ongoing costs for this Cancer Care Centre will be underway throughout the year. In 2020, the COVID-19 pandemic resulted in this project being paused in line with Government Guidelines. A project manager is now in place to drive this project to its completion. The Cancer CARE Centre will provide a non-clinical space for patients and their family members dealing with a cancer diagnosis.

In 2021, €25,000 will be raised to fund our ongoing POONS service. This service allows children who are suffering from cancer to be treated in their own homes. This service covers a wide geographical area throughout County Cork and beyond.

The Foundation continues to explore opportunities to work closely with MUH, and during 2021, we expect to launch our new SAP's (Strategically Aligned Programmmes) Framework. Through this framework, we can identify strategically aligned programmes that are strategically important to MUH and align with our Donor's interests.

In 2021, we will continue to 'go virtual' with a number of our fundraising events in order to adhere and adapt to the current COVID-19 restrictions as they change.

**4. PRINCIPAL RISKS AND UNCERTAINTIES**

The Directors have identified the key risks and uncertainties the Foundation faces.

The main risk issues for the Foundation are:

- **Financial** - The Foundation is 100% reliant on donations so any loss of key income streams could affect the Foundation's ability to achieve its purpose.
- **Operational** – Including risks from cyber-crime due to increased activity in this area generally.
- **Reputational** – Caused by internal or external factors for example a sectoral scandal or fraud
- **Strategic** - Changes to Government policy, a patient safety issue at MUH or a planning refusal for the Cancer CARE Centre.
- **Compliance** – Including a GDPR data breach.

The Foundation mitigates these risks by monitoring and updating its Risk Heat Map every quarter. The Senior Executive and Board are continually monitoring the Foundations budgets, targets and projections. The Foundation has a policy of maintaining cash reserves. The Foundation also closely monitors emerging changes to regulations and legislation on an on-going basis.

Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects through its Finance Policy and Procedures, its Cash Handling Procedures and its Project Funding Selection Process. Procedures are also in place to ensure compliance with the health and safety of staff and volunteers.

**5. RESERVES POLICY**

The Foundation's available resources at the end of the year were €4,299,392. Of the available resources, €3,135,268 is held for restricted purposes, as the funds were donated for specific areas and activities. Unrestricted funds of €1,164,124 are held at the year end. It is the Foundation's policy to maintain a reserve to fund the management and administration of the Foundation for at least six months.

The Foundation's reserves policy requires:

- a) Reserves be maintained at a level which ensures that the Foundation's core activity could continue during a period of unforeseen difficulty and b) A proportion of reserves be maintained in a readily realisable form.

The determination of the required level of reserves is a part of the Foundation's planning, budget and forecast cycle. It takes into account various relevant operational matters including risks associated with each stream of income and expenditure being different from that The Foundation is satisfied that its reserves policy is necessary and proportionate to support the carrying on of its charitable activities.

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Directors' Report on the Financial Statements For the year ended 31st December 2020 (continued)

#### 6. IMPORTANT EVENTS SINCE THE YEAR END

In the first half of 2020, the COVID-19 virus spread worldwide. In common with many other countries, the Irish Government issued guidance and restrictions on "non-essential" businesses and the movement of people. This resulted in a significant impact on our Community Fundraising activities and our Regular Donor recruitment drive with many of the Foundation's fundraising events being cancelled or moving online. These restrictions have continued into 2021 and the Foundation's fundraising events have continued to be held online and will continue this way until the restrictions are lifted. The Fundraising Team continue to review all Fundraising events and initiatives and have continued to come up with innovative ways to hold events and challenges online to enable us to continue our fundraising efforts in 2021.

On the basis of their assessment of the Foundation's financial position, the Foundation's directors have a reasonable expectation that the Foundation will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### Leadership and Management Changes

The Board is delighted to report that it has successfully recruited Mr. Paschal McCarthy as our new CEO, from April 2021. Paschal will lead the development and implementation of our future strategy. He brings a wealth of leadership experience to the role, as well as a demonstrated track record and commitment to the voluntary sector.

The Board wishes to pay a special tribute to outgoing CEO, Mícheál Sheridan. Mícheál, as our first CEO, spent thirteen years with the Foundation, helping to build one of the leading Hospital Foundations in Ireland. Mícheál has moved to a new role in a national healthcare related organisation, where we wish him every success.

The Board also wishes to pay a tribute to Julie Harris, the outgoing Head of Fundraising & Communications. Julie has been an integral part of the Foundation team since 2015, contributing greatly to its fundraising success. We also thank Julie for stepping in as Interim CEO for the first three months of 2021. We wish her the best with her next steps in life.

#### 7. DIRECTORS

The names of the individuals who were directors at any time during the year ended 31st December 2020 or were on the Board when this Report was approved are set out below. Unless otherwise indicated they served as directors for the entire year.

Mr. Eoin Tobin (Chairman)

Dr. John Cahill

Ms. Yvonne Barry

Sr. Coirle McCarthy

Mr. Will Roche

Mr. Michael O'Brien

Mr. Brian Dunphy

Dr. Chris Luke

#### 8. BOOKS AND ACCOUNTING RECORDS

The Directors acknowledge their responsibilities under Section 281 to 285 of the Companies Act 2014 to keep adequate accounting records for the company and are discharging their responsibility by employing experienced staff, ensuring that sufficient company resources are available for the task and liaising with the company's auditors. The company maintains all source documentation and prepares its books and records from the source documentation. The books and records are kept at 4 Washington Street West, Cork.

#### 9. STATEMENT OF RELEVANT AUDIT INFORMATION

In accordance with Section 330 of the Companies Act 2014, so far as each person who was a director at the date of the approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all the steps he/she is obliged to take as a director in order to make himself/herself aware of any relevant information and to establish that the auditor is aware of the information.

#### 10. AUDITORS

MacSweeney & Co, Accountants & Statutory Audit Firm, Bridge House, Skehard Road, Blackrock, Cork have expressed their willingness to continue in office in accordance with Section 383(2) of the Companies Act, 2014.

On behalf of the Board

Date: *5th May, 2021*

*Eoin Tobin*

*Yvonne Barry*

Director

Director



**MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG**

**Statement of Directors' Responsibilities  
For the Year Ended 31st December, 2020**

The directors are responsible for preparing the Directors' Report and the Financial Statements in accordance with applicable Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with Companies Act 2014 and accounting standards issued by the Financial Reporting Council and promulgated by Chartered Accountants Ireland, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (Generally Accepted Accounting Practice in Ireland) as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January, 2019. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the net income of the company for the financial year and otherwise comply with the Companies Act 2014. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and net income of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and Directors' Report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**On behalf of the Board**

**Date:** *5th May, 2021*

*Eoin Tobin*

*Yvonne Barry*

\_\_\_\_\_  
**Director**

\_\_\_\_\_  
**Director**

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Independent Auditor's Report to the Members of Mercy University Hospital Cork Foundation CLG for the year ended 31st December 2020

#### Report on the audit of the financial statements

##### Opinion

We have audited the financial statements of Mercy University Hospital Cork Foundation CLG for the year ended 31st December, 2020, which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cashflows and the notes to the financial statements, including the summary of significant accounting policies set out in note 1. The financial reporting framework that has been applied in their preparation is Irish Law and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January, 2019.

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31st December, 2020 and of its result for the year then ended;
- have been properly prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January, 2019.
- have been properly prepared in accordance with the requirements of the Companies Acts 2014.

##### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described below in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and the provisions available for small entities, in the circumstances set out in note 15, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

##### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

##### Opinions on other matters prescribed by the Companies Acts 2014

In our opinion, based on the work undertaken in the course of the audit, we report that:-

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

We have obtained all the information and explanations which, to the best of our knowledge and belief, are necessary for the purposes of our audit.

In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited and the financial statements are in agreement with the accounting records.

##### Matters on which we are required to report by exception

Based on our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act, which relate to disclosures of directors' remuneration and transactions are not complied with by the Company. We have nothing to report in this regard.

**MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG**

**Independent Auditor's Report to the Members of Mercy University Hospital  
Cork Foundation CLG for the year ended 31st December 2020  
(Continued)**

**Respective responsibilities**

**Respective responsibilities of directors for the financial statements**

As explained more fully in the Directors' Responsibilities Statement on page 7, the directors are responsible for the preparation of the financial statements in accordance with the applicable financial reporting framework that give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, if applicable, matters related to going concern and using the going concern basis of accounting unless management intends to liquidate the Company or cease operations, or has no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Further information regarding the scope of our responsibilities as auditor**

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.
- Conclude on the appropriateness of the director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**The purpose of our audit work and to whom we owe our responsibilities**

This report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in the audit report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company or the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Michael MacSweeney**  
**for and on behalf of**  
**MacSweeney & Co.,**  
**Accountants and Statutory Audit Firm,**  
**Bridge House,**  
**Skehard Road,**  
**Blackrock,**  
**Cork**

**Date:** **6th May, 2021**

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Statement of Financial Activities  
For the Year Ended 31st December, 2020

	Notes	Unrestricted Funds Dec-20 €	Restricted Funds Dec-20 €	Total Funds Dec-20 €	Total Funds Dec-19 €
<b>Income</b>					
Donations and legacies		859,154	698,556	1,557,710	739,102
Income from Charitable Activities		1,245,057	289,285	1,534,342	1,575,052
Income from Investments		982	-	982	972
<b>Total income</b>		<u>2,105,193</u>	<u>987,841</u>	<u>3,093,034</u>	<u>2,315,126</u>
<b>Expenditure</b>					
Expenditure on Charitable Activities	5	(916,988)	(511,099)	(1,428,087)	(890,495)
Net Transfers to Restricted Funds		(98,569)	98,569	-	-
<b>Expenditure on Raising Funds</b>					
Fundraising activities	4	(529,789)	(19,836)	(549,625)	(690,455)
Management & Administration	6	(271,185)	(41,956)	(313,141)	(365,319)
<b>Total expenditure</b>		<u>(1,816,531)</u>	<u>(474,322)</u>	<u>(2,290,853)</u>	<u>(1,946,269)</u>
<b>Net income and net movement in funds before charges for the year</b>					
		<b>288,662</b>	<b>513,519</b>	<b>802,181</b>	<b>368,857</b>
Bank Charges		(7,417)	-	(7,417)	(6,167)
<b>Net income &amp; net movement in funds for the year</b>		<u><b>281,245</b></u>	<u><b>513,519</b></u>	<u><b>794,764</b></u>	<u><b>362,690</b></u>
<b>Reconciliation Of Funds</b>					
Total Funds brought forward		882,879	2,621,749	3,504,628	3,141,938
<b>Total Funds carried forward</b>		<u><b>1,164,124</b></u>	<u><b>3,135,268</b></u>	<u><b>4,299,392</b></u>	<u><b>3,504,628</b></u>

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Balance Sheet  
As At 31st December 2020

	Notes	2020 €	2020 €	2019 €	2019 €
<b>Fixed Assets</b>					
Tangible Assets	10		899,026		861,514
			<u>899,026</u>		<u>861,514</u>
<b>Current Assets</b>					
Debtors & Prepayments	11	513,990		433,087	
Cash at Bank		3,100,747		2,372,597	
		<u>3,614,737</u>		<u>2,805,684</u>	
<b>Creditors (amounts falling due within one year)</b>	12	<u>(214,371)</u>		<u>(162,570)</u>	
<b>Net Current Assets</b>			<u>3,400,366</u>		<u>2,643,114</u>
<b>Total Assets Less Current Liabilities</b>			4,299,392		3,504,628
<b>Creditors (amounts falling due after more than one year)</b>			-		-
<b>Net Assets</b>			<u>4,299,392</u>		<u>3,504,628</u>
<b>Represented By</b>					
Restricted Funds			3,135,268		2,621,749
Unrestricted Funds			1,164,124		882,879
<b>Total Funds</b>			<u>4,299,392</u>		<u>3,504,628</u>

The financial statements were approved by the Board of Directors on the 5th May, 2021  
and authorised for issue on 5th May, 2021.

They were signed on its behalf by:-

*Eoin Tobin*  
\_\_\_\_\_  
Director

*Yvonne Barry*  
\_\_\_\_\_  
Director

Date: 5th May, 2021

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Statement of Cashflows  
For the Year Ended 31st December, 2020

	2020 €		2019 €
<b>Net Cashflows from Operating Activities</b>			
Net movement in Funds for the Financial Year	794,764		362,690
Adjustments for:			
Depreciation of Tangible Fixed Assets	7,459		5,120
Interest Income	(982)		(972)
(Increase) / Decrease in Debtors	(80,903)		54,953
Increase / (Decrease) in Creditors	51,801		(88,895)
<b>Net Cash Generated from Operating Activities</b>	<b>772,139</b>		<b>332,896</b>
<b>Cashflows from Investing Activities</b>			
Payments to acquire Tangible Fixed Assets	(44,971)		(643,331)
Interest Received	982		972
<b>Net cash used in Investing Activities</b>	<b>(43,989)</b>		<b>(642,359)</b>
<b>Cashflows from Financing Activities</b>	-		-
<b>Net cash used in Financing Activities</b>	-		-
<b>Net Increase in cash and cash equivalents</b>	<b>728,150</b>		<b>(309,463)</b>
<b>Cash and Cash Equivalents at Beginning of the Year</b>	<b>2,372,597</b>		<b>2,682,060</b>
<b>Cash and Cash Equivalents at End of the Year</b>	<b>3,100,747</b>		<b>2,372,597</b>
<b>Note: - Analysis of Cash and Cash Equivalents</b>	<b>At 31st Dec 2019</b>	<b>Cash Flow €</b>	<b>At 31st Dec 2020</b>
Cash at bank and in hand	<u>2,372,597</u>	<u>728,150</u>	<u>3,100,747</u>

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Notes to the Financial Statements For the Year Ended 31st December, 2020

#### 1. Accounting Policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### Basis of Preparation

The Financial Statements have been prepared on the going concern basis, under the historical cost convention and comply with the financial reporting standards issue by the Financial Reporting Council, and promulgated by Chartered Accountants Ireland, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS102") as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January 2019, and the Companies Act 2014.

#### Income

In common with many similar charity organisations, the company derives a proportion of its income from donations and fund raising activities held by individuals or parties outside the control of the company. Accordingly, incoming resources are recognised only when realised in the form of cash or other assets, the ultimate cash realisation of which can be reliably measured and assessed with reasonable certainty. Income from raffles or other such projects are accumulated and recorded as income at the time the project is completed. The income from these projects is recorded as deferred income until the accounting period in which the project is completed.

In the case of income receivable by the way of donations, gifts and bequests, income is recognised when the donation is entered into the Foundation's accounting system. Fundraised income is shown gross without deduction of any overhead costs involved in raising such funds. Income is treated as being general and unrestricted, unless a donor has specified the manner in which the donation is to be spent, in which case it is treated as restricted income and used solely for the purpose intended.

Interest income is included when received.

#### Expenditure

Expenditure on fundraising activities is recorded as expenditure when it is incurred except for expenditure in respect of raffles or other such projects which is accumulated and recorded as expenditure in the accounting period in which the project is completed. In similar fashion front ended costs specifically incurred in relation to certain ongoing fundraising activities are deferred when their recoverability can be assessed with reasonable certainty.

Expenditure in respect of management and administration costs is written off on a time basis as and when incurred.

#### Employee Benefits

The company provides a range of benefits to employees including paid holiday arrangements and defined contribution pension plans. Short-term benefits, including holiday pay are recognised as an expense in the period in which the service is received.

The company operates a defined contribution plan. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate fund. Under defined contribution plans, the company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

For defined contribution plans, the company pays contributions to privately administered pension plans on a contracted or voluntary basis. The company has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expenses when they are due.

#### Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, demand deposits and short-term highly liquid investments.

#### Trade and Other Debtors

Trade and Other Debtors are recognised initially at transaction price unless a financing arrangement exists in which case they are measured at the present value of future receipts discounted at a market rate. Subsequently, these are measured at amortised cost less any provision for impairment.

## MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

### Notes to the Financial Statements - Continued For the Year Ended 31st December, 2020

#### 1. Accounting Policies (Continued)

##### Creditors and Accruals

Creditors and accruals are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### Tangible fixed assets and depreciation

Fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected life, as follows:

Buildings	2% Straight Line
Fixtures & fittings	20% Straight Line
Computer equipment	33.3% Straight Line

##### Taxation

No charge to taxation arises as the company has been granted exemption under Section 207 and 208 of the Taxes Consolidation Act 1997 and is exempt from Corporation Tax, Income Tax and Capital Gains Tax. It is an "Eligible Charity" for the Charitable Donation Scheme under Section 848A of the Taxes Consolidation Act 1997.

##### Operating Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

##### Fund Accounting

The following funds are operated by the Charity:-

###### *Restricted Funds*

Restricted Funds represent grants, donations and other income received which can only be used for particular purposes specified by the donors. Such purposes are within the overall aims of the charity.

###### *Unrestricted Funds*

Unrestricted Funds include general funds and designated funds and it represents amounts which are expendable at the discretion of the Directors in furtherance of the objectives of the Foundation and which have not been designated for other purposes. Such funds may be held in order to finance working capital or capital expenditure.

#### 2. General Information

The Mercy University Hospital Cork Foundation CLG is a company incorporated in Ireland under the Companies Act 2014 with a registered office at 4 Washington Street West, Cork and its company registration number is 435503. It is a Company limited by guarantee and is a public benefit entity. The objects of the company are charitable in nature and it has established charitable status (Registered Charity No: 20065225).

##### Statement of Compliance

The financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in The UK and Republic of Ireland" (FRS 102) as modified by the Statement of Recommended Practice "Accounting and Reporting by Charities" effective 1 January 2019.

##### Currency

The financial statements have been presented in Euro (€) which is also the functional and presentation currency of the company and is denoted by the symbol "€". Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.



**Notes to the Financial Statements - Continued**  
**For the Year Ended 31st December, 2020**

**3. Critical Accounting Judgements and Estimates**

The preparation of these financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

Judgements and estimates are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*(a) Establishing useful economic lives for depreciation purposes of tangible fixed assets.*

Long-lived assets, consisting primarily of tangible fixed assets, comprise a portion of the total assets. The annual depreciation charge depends primarily on the estimated useful economic lives of each type of asset and estimates of residual values. The directors regularly review these asset useful economic lives and change them as necessary to reflect current thinking on remaining lives in light of prospective economic utilisation and physical condition of the assets concerned. Changes in asset useful lives can have a significant impact on depreciation and amortisation charges for the period. Detail of the useful economic lives is included in the accounting policies.

*(b) Expenditure*

Front ended costs specifically incurred in relation to certain ongoing fundraising activities are deferred when their recoverability can be assessed with reasonable certainty. The directors regularly review this expenditure to ensure that the income receivable generated by these front ended costs will, or is likely to, exceed the expenditure incurred.

**4. Presentation of Information**

**4 (a) Expenditure on Raising Funds**

In 2020 and 2019, the salaries of staff involved in fundraising events on a full time basis were included in fund-raising activities.

**4 (b) Expenditure on Charitable Activities**

In 2020 and 2019, the salaries of staff involved in charitable activities, management & administration and governance activities were apportioned across those three expenditure categories on a reasonable, justifiable and consistent basis.

Governance costs are defined as costs relating to the general running of the charity as an entity as opposed to the direct management functions inherent in generating funds and include audit and accountancy fees, company secretary fees, legal fees and professional fees.

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Notes to the Financial Statements - Continued  
For the Year Ended 31st December, 2020

5. Expenditure on Charitable Activities

Analysis of Expenditure - (exceeding €5,000)

During the year ended 31st December 2020, an amount of €1,428,087 (2019: €890,495) was allocated to:

	2020	2019
	€	€
COVID-19 Appeal Relief Fund	837,319	-
EUS Fund	100,000	100,000
Mercy Kids Fund	86,213	55,037
Psycho Oncology	62,713	1,577
Acute Hospital Bursary	55,901	-
Other Staff Costs	46,250	46,333
Colorectal Research	40,350	40,000
3D Minimally Invasive Surgery	35,834	18,044
Patient & Stakeholder Communications Project	25,662	-
ICU & Critical Care	22,964	8,762
Adult Social Work	15,800	14,000
GI Fund	15,357	100,315
HPB Fund	11,601	-
Nutrition Research	10,157	29,755
Kids Social Work Fund	9,990	9,584
Teens & Young People	9,540	10,431
Grants/Projects Programme	8,203	10,968
St. Therese's Oncology Fund	8,033	36,175
Unrestricted Fund Contribution to Projects	7,757	36,664
Mercy Cancer Care Centre	6,858	8,873
Cardiology	5,941	-
Cancer Appeal	684	11,988
Heart & Stroke Fund	541	20,736
Men's Health Fund	123	10,414
Melanoma Conference	-	109,000
Cork IDEAS Dementia Project	-	74,168
Tumour Genetics	-	67,760
A&E Department Fund	-	27,884
Dementia	-	11,400
Southern Cancer Symposium	-	10,945
Dementia Environment	-	5,725
All Other Funds	4,296	13,957
	<hr/>	<hr/>
Total	1,428,087	890,495

Total Charitable Activity Expenditure of €1,428,087 comprises of three types of expenditure:- 1) direct contributions to MUH salary and non-pay costs, 2) assets purchased and donated to the Hospital and 3) other patient support costs and miscellaneous expenditure on charitable activities.

6. Expenditure on Management & Administration - Unrestricted Funds

	2020	2019
	€	€
Management & Administration	215,923	248,450
Governance	55,262	53,494
	<hr/>	<hr/>
	271,185	301,944

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Notes to the Financial Statements - Continued  
For the Year Ended 31st December, 2020

<b>7. Net Movement in Funds</b>	<b>2020</b>	<b>2019</b>
	€	€
The net movement in funds is stated after charging / (crediting) :		
Depreciation	7,459	5,120
Directors' Remuneration	-	-
Interest Receivable	(982)	(972)
Auditors' Remuneration		
- Audit	6,273	6,085
- Non-audit services	16,936	16,393
Operating Lease Rentals	8,421	8,465
	<u>          </u>	<u>          </u>

**8. Staff Costs, Staff Numbers, Key Management Personnel and Related Party Transactions**

	<b>2020</b>	<b>2019</b>
	€	€
Wages & Salaries	336,364	357,727
Social Security Costs	31,625	39,246
Pension Costs	16,818	17,394
	<u>          </u>	<u>          </u>
Total	<u>384,807</u>	<u>414,367</u>

The average number of employees, analysed by function was 10:-

	<b>2020</b>	<b>2019</b>
Fundraising	6	6
Charitable Activities (Medical Research)	1	1
Management & Administration	3	3
	<u>          </u>	<u>          </u>
	<u>10</u>	<u>10</u>

The Foundation currently funds the salaries of a person who is working in the areas of Cancer Research and Data Collection of Cancer statistic and patient outcomes. These costs are reflected in "Charitable Activities". Our salaries are benchmarked against other comparable charities and Not For Profit Organisations using industry salary surveys.

Key management includes the Board of Directors only who make all the key management decisions.

No members of the Board of Directors received any remuneration during the year (2019: Nil) nor were they reimbursed expenses during the year (2019: Nil). No director received payment for professional or other services supplied to the Foundation (2019: Nil).

No director or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2019: Nil).

There are no other related party transactions that require disclosure in the financial statements.

There was one employee (2019: 1) whose total employee benefits (excluding pension costs) for the year fell within the below categories:-

	<b>2020</b>	<b>2019</b>
€95,000 - €105,000	<u>1</u>	<u>1</u>

**9. Retirement Benefits Information**

	<b>2020</b>	<b>2019</b>
	€	€
Contribution to Pension Scheme	<u>16,818</u>	<u>17,394</u>
	<u>16,818</u>	<u>17,394</u>

The company operates an externally funded defined contribution scheme that covers most of the employees of the company. The assets of the scheme are vested in independent trustees for the sole benefit of these employees.

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Notes to the Financial Statements - Continued  
For the Year Ended 31st December, 2020

**10. Tangible Fixed Assets**

	<b>Buildings</b>	<b>Fixtures &amp; Fittings</b>	<b>Computer Equipment</b>	<b>Total</b>
	€	€	€	€
<b>Cost</b>				
As at 1st January 2020	866,435	23,957	18,842	909,234
Additions	33,275	-	11,696	44,971
Disposals	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
As at 31st December 2020	899,710	23,957	30,538	954,205
<b>Depreciation</b>				
As at 1st January 2020	5,578	23,300	18,842	47,720
Charged for the year	4,462	657	2,340	7,459
Disposal	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
As at 31st December 2020	10,040	23,957	21,182	55,179
<b>Net Book Value 2020</b>	<hr/>	<hr/>	<hr/>	<hr/>
	889,670	-	9,356	899,026
<b>Net Book Value 2019</b>	<hr/>	<hr/>	<hr/>	<hr/>
	860,857	657	-	861,514

**11. Debtors**

	<b>2020</b>	<b>2019</b>
	€	€
Prepayments	13,311	10,053
Fundraising Expenses Deferred	397,488	362,513
Accrued Income and Sundry Debtors	103,191	60,521
	<hr/>	<hr/>
	513,990	433,087

**12. Creditors (Amounts Falling Due Within One Year)**

	<b>2020</b>	<b>2019</b>
	€	€
Trade Creditors	114,281	59,204
PAYE/PRSI Liability	12,555	9,068
Accruals & Other Creditors	87,535	94,298
	<hr/>	<hr/>
	214,371	162,570

MERCY UNIVERSITY HOSPITAL CORK FOUNDATION CLG

Notes to the Financial Statements - Continued  
For the Year Ended 31st December, 2020

**13. Commitments & Contingencies**

At 31 December 2020, the company had the following commitments under operating leases that expire as follows:

	2020	2019
	€	€
Within One Year	-	-
Within One to Two Years	-	11,595
Within Two to Five Years	-	-
	<hr/>	<hr/>

**14. Provisions Available to Small Entities**

In common with many other organisations of our size and nature, we engage our auditor to provide basic tax compliance and accounts preparation services.

**15. Post Balance Sheet Events and Going Concern**

In the first half of 2020, the COVID-19 virus spread worldwide. In common with many other countries, the Irish Government issued guidance and restrictions on "non-essential" businesses and the movement of people. This resulted in a significant impact on our Community Fundraising activities and our Regular Donor recruitment drive with many of the Foundation's fundraising events being cancelled or moving online. These restrictions have continued into 2021 and the Foundation's fundraising events have continued to be held online and will continue this way until the restrictions are lifted. These restrictions still remain in place at the date of approval of the financial statements. The Fundraising Team continue to review all Fundraising events and initiatives and have continued to come up with innovative ways to hold events and challenges online to enable us to continue our fundraising efforts.

On the basis of their assessment of the Foundation's financial position, the Foundation's directors have a reasonable expectation that the Foundation will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

**16. Approval of the Financial Statements**

The directors approved the financial statements on the 5th May, 2021.